Sheth N.K.T.T College of Commerce and Sheth J.T.T College of Arts, Thane (W) (Autonomous)

(Affiliated to university of Mumbai) Credit Structure as per NEP-2020(w.e.f 2024-25)

F.Y.B.Com. (Management Studies)

Code	Semester I Subjects	Cr	Code	Semester II Subjects	Cr
Major BMP101 BMF102	 Principles of Management Introduction to financial Accounts 	2	BMP201 BMH202	 Principles of marketing Fundamentals of human skill 	2
Minor	7 -	-	BML203	1. Business Law	2
BME103	1. OE1: Managerial Economics I	4	BME204	1. OE2: Managerial Economics II	4
BMM104	1. VSC: Business Mathematics	2	BMS205	1. VSC: Business statistics	2
BMI105	SEC: Information Technology in Business management I	2	BMI206	2. SEC ::: Information Technology in Business management II	2
BMC106	AEC : Corporate Communication-I	2	BMC207	AEC: Corporate Communication II	2
BMB107	2. VEC : Business environment3. IKS : Indian ethos in	2	BMT208	2. VEC :Business Ethics	2
BMK108	commerce and management	2			
BMS109 BML109 BMP109	1. CC: NSS/ Sports/ Cultural/ Yoga	2	BMS209 BML209 BMP209	1. CC: NSS/ Sports/ Cultural/ Yoga	2
	Total	22			22

Programme Name: B.Com (Ma	nagement Studies) (BMS)	Semester:I		
Course Category: Major				
Name of the Dept: BMS				
Course Titles: Principles of Management				
Course Code: BMP101	Course Level: 4.5			
Type: Theory				
Course Credit: 4 credit				
Hours Allocated: 60 hrs				
Marks allocated: 100 Marks				

Course Objective:

CO1: To define basic concepts of management and understand different management theories **CO2**: To learn various management functions and implement different decision-making skills in management functions.

CO3:The students will developed awareness of emerging trends in management

Course Outcomes(OC1)

OC1 Student will able to define key management concepts, principles, and terminology.

OC2 Student will able to explain fundamental principles of management and their relevance in organizational settings.

OC3 Apply the learned management principles to real life business situations.

OC4 The students will be active learners and develop awareness of emerging trends in management.

Description of Course: Principles of Management offer a foundational comprehension of organizational functioning, managerial roles, and decision-making principles. Applicable to real-world business scenarios, this knowledge aids individuals in navigating and contributing effectively to professional environments. Graduates with a background in Principles of Management are aptly prepared for leadership and managerial positions, spanning from team leads to executive roles. Additionally, these principles are invaluable for aspiring entrepreneurs, equipping them with essential skills for success in managing and launching their businesses.

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
Ι	Nature of management:	15Hr
	Management Concept, Significance, roles and skills, Levels of	
	Management, Concept of PODSCORB, Managerial, Roles (Mintzberg)	
	Managerial Grid Evolution of Management thoughts , Contribution of	
	F.W Taylor, Henri Fayol and Elton Mayo, Contingency Approach	
II	Functions of Management	15Hr

	Planning: Meaning, Importance, Process of planning, Benefits and Limitations of Planning. Decision Making: Meaning, Techniques of Decision Making, Organizing: Concepts, Structure (Formal & Informal, Line &Staff and Matrix, virtual, learning), Meaning, Advantages and Limitations Departmentation: Meaning, Basis and Significance Span of Control: Meaning, Graicunas Theory, Factors affecting span	
	of Control Centralization vs. Decentralization Delegation: Authority & Responsibility relationship	
III	Directing: Meaning and Process Leadership: Meaning, Styles, and Qualities of Good Leader Coordination: Coordination as an essence of Management Controlling: Meaning, Process and Techniques	15Hr
IV	Recent Trends: Entrepreneurial management CSR Green management Learning organization Knowledge management Workforce diversity	15Hr
	Total Hours	60

- 1. Essentials of Management, Koontz II &W, Mc. GrewHill, New York
- 2. Management, Stoner, James and Freeman, Edward, Gibert, Daniel, Pearson Education
- 3. Principles of Management, Dr. Neeru Vashisth, Textmann's publication
- 4. Management principles and practice, S. K. Mandal, Jaico publication
- 5. Management, A global perspective, Heinz Weihrich and Harorls Koontz, Mc. Grew Hill International Editions

Programme Name: BCom(Managemer	nt Studies)	Semester: I			
Course Category: Major					
Name of the Dept: BMS					
Course Title: Introduction to Financial	Course Title: Introduction to Financial Accounting				
Course Code: BMF102	Course level: 4.5	5			
Type: Theory / Practical					
Course Credit: 2 credits					
Hours Allotted: 30 Hours					
Marks Allotted: 50 Marks					

Course Objectives (CO): (List the course objectives)

- CO 1. This course will enable the students to combine practical & theoretical knowledge of financial accounting and will provide decision making skills to the students in the financial analysis context.
- CO 2 The students of this course will be active learners & develop awareness of emerging trends in financial accounting.

Course Outcomes (OC): (List the course outcomes)

- OC 1. To equip the learner with fundamental concepts of Book Keeping & Accountancy and impart the knowledge about basic terminologies, concepts of accounting & applicability of several accounting standards.
- OC 2. Students will be able to fathom the techniques of recording, posting, casting & balancing the different types of business transactions on the basis of golden rules of accounting and also be able to discern the cost of goods manufactured during the financial year and to enumerate the amount of any profit or loss occurred during the manufacturing process.

T		
Description the course:	Basic knowledge of accounting and practical	
(Including but not limited to)	decision making, assessment of financial	
	transactions and accountability.	

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
I	A. INTRODUCTION TO ACCOUNTING	15
	a. Meaning and Scope of Accounting: Need and development,	
	definition: Book- Keeping and accounting, Persons interested in	
	Accounting, Branches of accounting, Objectives of accounting	
	b. Accounting principles: Introductions to Concepts and conventions	
	c. Introduction to Accounting Standards: Meaning and Scope)	

	AS 1: Disclosure to Accounting Policies	
	AS 6: Depreciation Accounting	
	AS 9: Revenue Recognition	
	AS 10: Accounting for Fixed Assets	
	d. Accounting Transactions:	
	a. Accounting cycle, Journal, Journal proper b. Ledger Trial Balance:	
	Rules regarding posting c. Subsidiary Books Purchase, Purchase	
	Returns, Sales, Sales Returns.	
	e. Accounting in computerized Environment	
	Introduction, Features and Application in various Areas of	
	Accounting.	
II	a. Expenditure and Receipts:	15
	Classification of Expenditure-Capital, Revenue and Deferred Revenue	
	Expenditure.	
	Classification of Receipts-Capital Receipt, Revenue Receipt,	
	Distinction between Capital Receipts and Revenue Receipts.	
	Profit or Loss-Revenue Profit or Loss, Capital Profit or Loss	
	b. Preparation of Trial Balance-Introduction and Preparation of Trial	
	Balance	
	c. Final accounts	
	Introduction to Final Accounts of a Sole Proprietor	
	Introduction to Final Accounts of a Manufacturing Concern	
	manufacturing Account, Trading Account, Profit and Loss Account and	
	Balance Sheet	
	Total Hours	30

- 1. Introduction to Accountancy -T. S. Grewal- (S. Chand&Co.)
- 2. Financial Accounting –By M Hanif and M Mukherjee, Tata McGraw Hill Education
- 3. Accounting Standards -Institute of Chartered Accountants of India. New Delhi
- 4. Financial Accounting Taxmann's
- 5. Financial Accounting by V. Rajasekaran, Pearson Publications, New Delhi

Programme Name: B. Com(Management Studies) Semester: I

Course Category: Open Electives (OE)

Name of the Dept: BMS

Course Title: Managerial Economics I

Course Code: **BME103** Course Level:4.5

Course Credit: 4 credit Total Marks: 100

Hours allocated: 60Hrs

Course Objectives:

CO1: To make learners familiar with basic concepts in Business Economics

CO2: To make learners aware about concepts of demand and supply

CO3: To give an insight into basic tools of production theories to the students.

CO4: To gain an understanding of the concepts of cost,Break even and different market

structures

Course Outcomes:

OC1: Students will understand basic concepts in Business Economics.

OC2: Students will understand the concepts of demand and supply.

OC3: Students will gain the knowledge of production theories.

OC4: Students will be able to explain concepts of cost and Break even and different market structures.

Description the course:

Studying business economics concepts with analytical skills enables student to understand how businesses operate within various economic frameworks. It helps them to grasp concepts like supply and demand, revenue concepts which are crucial for decision-making in business environments. Additionally, it provides insights into global economic trends and their impact on businesses, preparing students for diverse career paths in finance, consulting, management, and more.

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
I	Introduction:	15
	Scope and Importance of Business Economics-Objectives of firms-	
	Basic tools- opportunity cost principle- incremental and Marginal	
	concepts. Basic economic relations: equations - Total, Average and	
	Marginal relations - use of Marginal analysis in decision making	
II	Demand & Supply Analysis: The basics of market demand, market	15
	supply and equilibrium priceshifts in the demand and supply curves	
	and equilibrium.	
	Elasticity of Demand, Price Elasticity, Income Elasticity, Cross	
	Elasticity, Promotional Elasticity- Demand Estimation and Forecasting:	
	Meaning and significance methods of demand estimation: survey and	
	statistical methods (numerical illustrations on trend analysis and simple	
	linear regression	
III	Production Analysis:	15
	Production Function: Concept and Types; Concept of Total, Average	
	and Marginal Product; Law of Variable Proportion and Returns to	
	Scale, Isoquant and Producer's Equilibrium; Expansion Path;	
	Economies and Diseconomies of Scale and Economies of Scope.	
IV	Cost Analysis and Market Structure:	15
	Cost Concepts, Short Run Cost Curves,	
	Long Run Cost Curves, Break Even Analysis, Conditions	
	of Equilibrium of a Firm – TR-TC approach and MR-MC	

approach.

Perfect Competition and Monopoly: Features and Comparison,

Monopolistic Competition - Features, Short Run and Long Run

Equilibrium, Oligopoly – Features, Collusive and Non-Collusive, Price

Leadership and Cartel.

- 1. N. Gregory Mankiw, (2015), "Principles of Microeconomics" 7th edition- Cengage Learning.
- 2. Sen Anindya, (2007), "Microeconomics Theory and Applications" Oxford University press, New Delhi.
- 3. Salvator D, (2003) "Microeconomics Theory and Applications" Oxford University press, New Delhi.
- 4. M. L. Jhingan, (2006) "Microeconomics Theory", 5th edition Vrinda Publication (P) Ltd.
- 5. H. L. Ahuja, (2016) "Advance Economics Theory" S. Chand & Company Ltd.
- 6. Paul Samuelson and W. Nordhaus, (2009): Economics, 19th Edition McGrawHill Publications.
- 7. Mankiw M.G (2015), Principles of Microeconomics 7th edition Cengage Learning.

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Programme Name: B.Com(Management Studies)	Semester: I
Course Category/Vertical: Vocational Skill Course	
Name of the Dept: BMS	
Course Title: Business Mathematics	
Course Code: BMM104	Course Level: 4.5
Type: Theory / Practical	
Course Credit: 2 credits	
Hours Allotted: 30 Hours	
Marks Allotted: 50 Marks	
Course Objectives(CO): (List the course objectives)	
CO1. To apply the basics of Mathematical skills which	are imperative in Finance and Management.

Course Outcomes (OC): (List the course outcomes)

OC 1. Appreciate the applications of Mathematics in Business Management.

CO2. To help students appreciate the importance of mathematics in business.

OC 2. To understand the practical relevance of mathematical concepts such as Derivatives in areas of Business Management and Use mathematical ideas to model real-world problems

Description the course: (Including but not limited to)

The course introduces learners to understanding of interest and annuity ,simple understanding of simple and compound interest & its types and It will also give an over view of derivative and its application in economics.

Introduction, relevance, Usefulness, Application, interest, connection with other courses, demand in the industry, job prospects etc.

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
	Elementary Financial Mathematics :	
	a. Simple and Compound Interest: Interest compounded once a	
	year, more than once a year, continuous, nominal and effective	
	rate of interest	
I	b. Annuity-Present and future value-sinking funds	15

	 c. Depreciation of Assets: Equated Monthly Instalments (EMI)-using flat interest rate and reducing balance method. d. Functions: Algebraic functions and the functions used in 	
	business and economics, Break Even and Equilibrium point. Permutation and Combination: (Simple problems to be solved with	
	the calculator only	
II	 Derivative of functions and Applications: a. Functions: Introduction to functions and Types of Functions: Explicit, Implicit, Single valued, Multi valued, constant, polynomial, Exponential and logarithmic (concepts only) Functions in Economics: Demand function, Supply Function, Cost Function, Total Revenue function, Profit Function b. De rivatives: Derivatives as rate Measure: Derivatives of x^{n'} e^x, a^x, log x. Rules of differentiation: Scalar multiplication, Sum, difference, product, Quotient and chain rule (statement only) simple problems. Problems on parametric, taking log on both sides not included. c. Applications of Derivatives concerning only economic applications: Marginal Cost, Marginal Revenue, Elasticity of Demand, Maxima and Minima for functions in Economics and Commerce. (Examination Questions on this unit should be application oriented only.) 	15
	Total Hours	30

- 1. Business Mathematics, D. C. Sancheti and V. K. Kapoor, Sultan Chand & Sons, 2006,
- 2. Mathematics for Business Economics: J. D. Gupta, P. K. Gupta and Man Mohan, Tata Mc-Graw Hill Publishing Co. Ltd., 1987
- 3. Schaum Series STATISTICS, Murray Spiegel, Larry Stephens, Mc Graw Hill
- 4. Operations Research, Gupta and Kapoor, S. Chand & Sons Co.
- 5. Statistical Methods, S.G. Gupta, S. Chand & Sons Co.
- 6. Business Mathematics & Statistics, B Aggarwal, Ane Book Pvt. Limited
- 7. Statistics for management, Richard Levin, David S. Rubin, Sanjay Rastogi /Masoos Husain siddiqui. Pearson Publication
- 8. Mathematics & Statistics, Ajay Goel & Alka Goel., Taxmann's Publication
- 9. Quantitative Techniques of Decision Making, Anand Sharma, Himalaya Publishing House
- 10. Business Statistics Using Excel & SPSS, Nick Lee & Mike, SAGE
- 11. Business mathematics and statistics, V.R.Nikam, (Chandralok Prakashan)
- 12. Mathematics for Economics and Finance, Martin Anthony, Norman Biggs, Cambridge lowprice editions, 2000.

Programme Name: B.Com(Management Studies) Semester: I				
Course Category/Vertical: Skill Enhancement course				
Name of the Dept: BMS				
Course Title: Information Technology in Bus	iness Management I			
Course Code: BMI105	Course Level:4.5			
Type: Theory				
Course Credit: 2 credits				
Hours Allotted: 30 Hours				
Marks Allotted: 50 Marks				
Course Objectives(CO): (List the course objectives)	ctives)			
	CO 1. To understand Basic concepts of IT, it's supports and role in management			
CO 2. To learn office automation using MS office tools and Ms Excel functions for analysis				
Course Outcomes (OC): (List the course outcomes)				
After completion of the course, learners would be able to:				
OC1: Understand Basic concepts of Informati				
OC2: Apply MS-Office tools in Management activities & MS. Excel in Data analysis				
Description the course: The basic fundamentals of computers course				
(Including but not limited to)	provides students with essential knowledge			
	on basics & MS Office skills that are highly			
	relevant and in demand across various			
	industries.			

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
I	Fundamentals of Information Technology Computer Hardware and Software - Basics of computer hardware - Computer software - Operating system, Application software and system software, Types of operating system, Functions and objectives of operating system Networks and Communication Technologies - The Internet, Intranet and Extranet - Data transfer over the internet - Basics of computer networks, types of networks and network topologies Web Technologies and Applications - World Wide Web - Client server architecture Ecommerce, M-commerce and online businesses	15

II	Automation using MS Office	15
	Learn Word:	
	Creating/Saving of Document	
	Editing and Formatting Features	
	Designing a title page, Preparing Index,	
	Use of Smart Art	
	Cross Reference, Bookmark and Hyperlink.	
	Mail Merge Feature	
	Spreadsheet Application :	
	Creating/Saving and editing spreadsheets	
	Drawing charts.	
	Using Basic Functions: text, math & trig, statistical, date & time,	
	database, financial, logical	
	Using Advanced Functions: Use of VLookup/HLookup Data analysis	
	- sorting data, filtering data (AutoFilter, Advanced Filter), data	
	validation, what-if analysis (using data tables/scenarios), creating sub-	
	totals and grand totals	
	Presentation Software:	
	Creating a presentation with minimum 20 slides with a script.	
	Presenting in different views,	
	Inserting Pictures, Videos, Creating animation effects on them	
	Slide Transitions, Timed Presentations	
	Rehearsal of presentation	
	Total Hours	30

- 1. N. Gregory Mankiw, (2015), "Principles of Microeconomics" 7th edition- Cengage Learning.
- 2. Sen Anindya, (2007), "Microeconomics Theory and Applications" Oxford University press, New Delhi.
- 3. Salvator D, (2003) "Microeconomics Theory and Applications" Oxford University press, New Delhi.
- 4. M. L. Jhingan, (2006) "Microeconomics Theory", 5th edition Vrinda Publication (P) Ltd.
- 5. H. L. Ahuja, (2016) "Advance Economics Theory" S. Chand & Company Ltd.
- 6. Paul Samuelson and W. Nordhaus, (2009): Economics, 19th Edition McGrawHill Publications.
- 7. Mankiw M.G (2015), Principles of Micro economics 7th edition Cengage Learning.

Programme Name: B. Com(Management Studies)

Semester: I

Course Category/Vertical: Ability Enhancement Course

Name of the dept: BMS

Course Title: Corporate Communication I

Course Code: BMC106 Course Level:4.5

Type: Theory

Course Credit: 2 credits

Hours Allotted: 30 Hours Marks Allotted: 50 Marks

Course Objectives(CO): (List the course objectives)

CO1. To discern and develop an effective style of writing important business documents.

CO2.To understand the dynamics of professional communication in the form of

group discussions, meetings, etc. required for career enhancement.

Course Outcomes (OC): (List the course outcomes)

OC1. plan and prepare effective business/ technical documents which will in turn provide solid foundation for their future managerial roles.

OC2 emerge successful in group discussions, meetings and result-oriented agreeable solutions in group communication situations.

Description the course: (Including but not limited to) Useful for personal and professional development Introduction, relevance, Usefulness, Application, interest, connection with other courses, demand in the industry, job prospects etc.

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
Ι	1.1 Purpose and Classification of Reports:	15
	Classification on the basis of:	
	 Subject Matter (Technology, Accounting, Finance, Marketing, etc.) 	
	Time Interval (Periodic, One-time, Special)	
	 Function (Informational, Analytical, etc.) 	
	 Physical Factors (Memorandum, Letter, Short & Long) 	
	1.2. Parts of a Long Formal Report:	
	 Prefatory Parts (Front Matter) 	
	Report Proper (Main Body)	

 Appended Parts (Back Matter) EMPLOYMENT SKILLS Cover Letter & Resume Parts and Content of a Cover Letter Difference between Bio-data, Resume & CV 	
2.1. Cover Letter & ResumeParts and Content of a Cover Letter	
Parts and Content of a Cover Letter	
Difference between Bio-data Resume & CV	
Billerence between Bio data, Resume & & V	
Essential Parts of a Resume	
Types of Resume (Chronological, Functional & Combination)	
2.2 Statement of Purpose	
Importance of SOP	
Tips for Writing an Effective SOP	
2.3. Group Discussions	
Purpose of a GD	
Parameters of Evaluating a GD	
Types of GDs (Normal, Case-based & Role Plays)	
GD Etiquettes	
2.4. Personal Interviews	
Planning and Preparation	
Types of Questions	
Types of Questions Types of Interviews (Structured, Stress, Behavioural, Problem	
Solving & Case-based)	
 Modes of Interviews: Face-to-face (One-to one and Panel) 	
Telephonic, Virtual	
3 BUSINESS MEETINGS	
3.3. Conducting Business Meetings	
Types of Meetings	
Roles and Responsibilities of Chairperson, Secretary and	
Members	
Meeting Etiquette	
3.4. Documentation	
Notice	
Agenda	
• Minutes	
II 4.TECHNICAL/ BUSINESS PRESENTATIONS 15	
4.1 Effective Presentation Strategies	
Defining Purpose	
 Analyzing Audience, Location and Event 	
Gathering, Selecting & Arranging Material	
Structuring a Presentation	
Making Effective Slides	
Types of Presentations Aids Closing a Presentation	
Closing a PresentationPlatform skills	
5.INTERPERSONAL SKILLS	
5.1NTERPERSONAL SKILLS 5.1. Interpersonal Skills	
F4 T / 1 CI 11	

 Emotional Intelligence Leadership & Motivation 	
Conflict Management & Negotiation	
 Time Management Assertiveness	
Decision Making6. CORPORATE ETHICS	
6.1Intellectual Property Rights	
CopyrightsTrademarks	
PatentsIndustrial Designs	
Geographical IndicationsIntegrated Circuits	
Trade Secrets (Undisclosed Information) 6.2 Case Studies	
Cases related to Business/ Corporate Ethics	
Total Hours	30

- 1. Arms, V. M. (2005). Humanities for the engineering curriculum: With selected chapters from Olsen/Huckin: Technical writing and professional communication, second edition. Boston, MA: McGraw-Hill.
- 2. Bovée, C. L., & Thill, J. V. (2021). *Business communication today*. Upper Saddle River, NJ: Pearson.
- 3. Butterfield, J. (2017). *Verbal communication: Soft skills for a digital workplace*. Boston, MA: Cengage Learning.
- 4. Masters, L. A., Wallace, H. R., & Harwood, L. (2011). *Personal development for life and work*. Mason: South-Western Cengage Learning.
- 5. Robbins, S. P., Judge, T. A., & Campbell, T. T. (2017). *Organizational behaviour*. Harlow, England: Pearson.
- 6. Meenakshi Raman, Sangeeta Sharma (2004) Technical Communication, Principles and Practice. Oxford University Press
- 7. Archana Ram (2018) Place Mentor, Tests of Aptitude For Placement Readiness. Oxford University Press
- 8. Sanjay Kumar & PushpLata (2018). Communication Skills a workbook, New Delhi: Oxford University Press.

Programme Name: **B. Com(management studies)**Semester:I

Course Category: Value Education Course(VEC)

Name of the Dept: Bachelor of Management studies

Course Title: Business Environment

Course Code: **BMB107** Course Level:4.5

Course Credit:2 credit

Type: Theory

Total Hours Allotted: 30 Hours

Total Allotted Marks: 50 Marks

Course Objectives:

- 1. To understand the nature of business and impact of internal and external environmental factors on a business enterprise as well as to sensitize students towards social responsibilities.
- 2. To introduce concept of relevance and importance related to current trends in business worldand familiarizing the students on the challenges faced by international business.

Course Outcomes:

OC1 :Learner will understand the different types of business and impact of environmental factors with evaluation of threats and utilizing opportunities for a better business and Development of sense of gratitude of giving back to society.

OC2:Inculcated concepts of Clarity in understanding the role of world forums and internationalorganizations for business.

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
I	Introduction to Business Environment	15
	• Business: Meaning, Definition, Nature & Scope, Types of Business	
	Organizations	
	• Business Environment: Meaning, Characteristics, Components of Business Environment - • Internal Environment: Value system, Mission, Objectives, Organizational Structure, Organizational Resources, Company Image, Brand Equity, External Environment: Introduction to Micro-Environment: Firm, customers, suppliers, distributors, Competitors, Society • Introduction to Macro Components: Demographic, Natural, Political, Social, Cultural, Economic, Technological, International and Legal, SWOT Analysis. Political, Economic and Legal environment • Political Institutions: Legislature, Executive, Judiciary, Role of government in Business, • Legal framework in India. • Economic environment: economic system (capitalism, socialism andmixed economy) and economic policies, Sun-rise sectors of India Economy, Challenges of Indian economy.	
II	Social and Cultural Environment, Technological environment and	15
	Competitive Environment Social and Cultural Environment: Nature, Impact of foreign culture on Business, Social Audit - Meaning and Importance of Corporate Governance and Social Responsibility of Business Technological environment: Features, impact of technology on Business Competitive Environment: Meaning, Michael Porter's Five Forces Analysis, Competitive Strategies International Environment GATT/ WTO: Objective of GATT, Uruguay round, GATT v/s WTO, Functions of WTO, Pros and Cons of WTO. Globalization: Meaning, stages of Globalization, LPG MODEL MNCs: Definition, meaning, merits, demerits, MNCs in India FDI: Meaning, Need for FDI in developing countries, Factors influencing FDI, FDI operations in India, Challenges faced by International Business and Investment Opportunities for Indian Industry.	

- Francis Cherunilam, Business Environment-Himalaya Publishing House, New Delhi
- K. Aswathappa, Essentials of Business Environment, Himalaya Publishing House, New Delhi MISHRA AND PURI, Indian Economy, Himalaya Publishing House, New Delhi
- Business Environment Raj Aggarwal Excel Books,

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Programme Name: B.Com(Management studies) Semester:I				
Course Category/Vertical: Indian Knowledge System				
None of the Docto DMC				
Name of the Dept: BMS Course Title: Indian Ethos in Commerce and	Managamant			
Course Code: BMK108	Course Level:4.5			
Type: Theory				
Course Credit: 2 credits				
Hours Allotted: 30 Hours				
Marks Allotted: 50 Marks				
Course Objectives(CO): (List the course objectives)				
CO1. To understand the concept of Indian Etho	_			
CO2. To link the Traditional Management Syst				
CO3.To understand the Evolution of Learning				
Course Outcomes (OC): (List the course outc	,			
OC1. The students learn to inculcate the Indian				
OC2. The students will acquire the knowledge				
Description the course:	Introduction, relevance, Usefulness,			
(Including but not limited to)	Application, interest, connection with other			
	courses, demand in the industry, job prospects			
etc.				
Introduction to Indian ethos, Traditional				
Management System to Modern Management				
System, Ethics and values in Business,				
Indian Approaches to Leadership, Motivation				
and learning, Seven spiritual law of karma				

Syllabus: NEP 2020 w.e.f 2024-25

Unit No.	Content	Hours
I	Indian Ethos – An Overview	
	• Indian Ethos	
	Meaning, Features, Need, History, Relevance, Principles	
	Practiced by Indian Companies, Requisites, Elements, Role of	
	Indian Ethos in Managerial Practices	15
	Management Lessons from Scriptures:	
	Management Lessons from Vedas, Management Lessons from	
	Mahabharata, Management Lessons from Bible, Management Lessons	
	from Quran, Management Lessons from Kautilya's Arthashastra	
	Indian Heritage in Business, Management, Production and	

r		1
	Consumption. Ethics v/s Ethos Indian Management v/s Western	
	Management	
	Work Ethos and Values	
	Work Ethos:	
	• Meaning, Levels, Dimensions, Steps, Factors responsible for Poor	
	Work Ethos	
	Values:	
	• Meaning, Features, Values for Indian Managers, Relevance of Value	
	Based Management in Global Change, Impact of Values on	
	Stakeholders: Employees, Customers, Government, Competitors and	
	Society.	
	Values for Managers, TransCultural Human Values in Management	
	and Management Education, Secular v/s Spiritual Values in	
	Management, Importance of Value System in Work Culture	
II	Indian approaches in Leadership, Motivation and learning	
11	Leadership	
	Meaning, Contemporary Approaches to Leadership, Joint Hindu	
	Family Business – Leadership Qualities of Karta	
	Motivation	
	Meaning, Indian Approach to Motivation, Techniques	
	Indian Systems of Learning	
	Learning: Meaning, Mechanisms	
	• Gurukul System of Learning: Meaning, Features, Advantages,	
	Disadvantages Disadvantages	15
		13
	Modern System of Learning: Meanings, Features, Advantages, Disadvantages, Distinguish between Completed and madern learning.	
	Disadvantages, Distinguish between Gurukul and modern learning.	
	b) Karma:	
	•Meaning, Importance of Karma to Managers, Nishkama Karma	
	•Seven spiritual law of karma.	
	• Corporate Karma: Meaning, Methodology, Guidelines for good	
	Corporate Karma	
	c) Self-Management: Personal growth	
	Personality Development: Meaning, Determinants	
	Total Hours	30

- R Nandagopal, Ajith Sankar RN: Indian Ethics and Values in Management, Tata Mc Graw Hill
- Bhatta, S.K., Business Ethics & Managerial Values.
- Dave, Nalini V: Vedanta and Mana
- Chakraborty, S.K.: Foundation of Managerial Work-Contributions from Indian Thought, Himalaya Publication House, Delhi 1998
- Chakraborty, S.K.: Managerial Effectiveness and Quality of Work life Indian Insights, Tata McGraw Hill Publishing Company, New Delhi 1987
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Scheme of Examination

Scheme of Examination

Course with Credit	External Examination	Internal Examination	Total
Credit 4	60 marks	40 marks	100 marks
Credit 2	30 marks	20 marks	50 marks

Internal Examination Structure

Internal examination	40 marks	20 marks
Project Presentation/Case Study /Quiz/GroupDiscussion	10 marks	5 marks
Assignment/Active class Participation/Attendance	10 marks	5 marks
Class test	20 marks	10 marks
Total	40 marks	20 marks

Structure for Class Test

For 20 marks	
Q1. Objective (all compulsory)	5 Marks
(Fill in the blanks / True or False / Match the Following)	
Q2. Answer in one or two sentences (all compulsory)	5 marks
Q3. Answer the following questions (any two out of 3)	10 marks (5 marks each)
For 10 marks	
Q1. Objective (all compulsory)	5 Marks
(Fill in the blanks / True or False / Match the Following)	
Q2. Answer in one or two sentences (any 5 out of 7)	5 marks

External Examination

Q. No.	External	Marks: 60
Q .1	Answer the following questions	15 Marks
(From Module 1)	A	
	В	
	OR	
	C	
	D	
Q. 2	Answer the following questions	15 Marks
(From Module 2)	A	
	В	
	OR	
	C	
	D	
Q. 3	Answer the following questions	15 Marks
(From Module 3)	A	
	В	
	OR	
	C	
	D	
Q. 4	Answer the following questions	15 Marks
(From Module 4)	A	
	В	
	Or	
	C	
	D	

Question of 15 marks can be further sub-divided into questions of 5/5/5, 8/7 or 10/5

Q. No.	External	Marks: 30
Q .1	Answer the following questions	15 Marks
(From Module 1)	A	
	В	
	OR	
	C	
	D	
Q. 2	Answer the following questions	15 Marks
(From Module 2)	A	
	В	
	OR	
	C	
	D	

Question of 15 marks can be further sub-divided into questions of 5/5/5, 8/7 or 10/5