Sheth NKTT College of Commerce and Sheth JTT College of Arts, Thane (Autonomous)

Credit Structure: Graduate Programme
As per NEP-2020
(w.e.f. 2024-25)

FYB.Com (Banking and Insurance)

	Semester I Subjects	Credit		Semester II Subjects	Credits
Major BBE101 BBA10 2	 Environment and Management of Financial Services Financial Accounting - I 	\$ 4 2	BBP201 BBA202	1. Principles and Practices in Baking and Insurance 2. Financial Accounting II	2
Minor	-	-	BBM203	Basics of Marketing	2
OE BBE103	1. OE1: Business Economics-I	4	BBE204	1. OE1: Business Economics-II	4
BBP104 BBQ10 5	 VSC: Principles of Management SEC: : Quantitative Methods-I 	2	BBO205 BBQ206	1. VSC: Organizational Behaviour 2. SEC: Quantitative Methods-II	2 2
BBC10 6 BBI107	 AEC : Corporate communication-I VEC : Information Technology in B 	2	BBC207	1. AEC: Corporate communication- II	2
BBK10 8	and I-I 3. IKS: Indian Ethos in Commerce and Management	2	BBI208	2. VEC: Information Technology in B and I-II	
BBS109 BBL109 BBP109	1. CC: NSS/ Sports/ Cultural/ Yoga	2	BBS209 BBL209 BBP209	1. CC : NSS/ Sports/ Cultural/ Yoga	2
	Total	22			22

Programme Name: Bachelor of Commerce (Banking and Insurance)

Semester: I

Course Category: Major

Name of the Dept: Banking and Insurance

Course Title: Environment and Management of Financial Services

Course Code: BBE101 Course Level: 4.5
Course Credit: 04 Total Marks: 100

Course Objectives: Understand the financial system in India and regulation and trends in

banking and insurance industry

Course Outcomes:

CO1: Possess a thorough understanding of financial systems, banking, and insurance, and financial services

CO2: Recognizing the significance and role these institutions of banking and insurance industry in play in mobilizing savings and understanding the core functions and workings of banking and insurance companies

CO3: Equipped with a comprehensive understanding of the crucial aspects of regulation and risk management in the banking and insurance sectors

CO4: Gain knowledge with respect to recent trends and developments in banking and insurance industry

Description:

(Including but not limited to)

The course introduces students to various concepts of the banking and insurance industry.

The course highlights the components of the financial system.

It provides an insight into the regulatory system for supervising the banking and insurance industry in India. The course further elaborates the risk assessment and risk management in the financial industry.

The topics included in the syllabus also elaborate on the trends and developments in the banking and insurance industry.

Introduction, relevance, Usefulness, Application, interest, connection with other courses, demand in the industry, job prospects etc.

Unit No.	Content	Hours
I	 Fundamentals of Financial Systems in Banking and Insurance Financial System Institutional set- up Marketing Structure Instruments Overview of different kinds of financial services. (e.g Leasing, Hire purchase, factoring, forfeiting, Bill financing/Bill discounting, housing finance, letter of credit, insurance, venture capital, merchant banking, stock broking and credit rating.) 	15
П	 Meaning, Definition and scope of Banking and Insurance. Phases of Development of Banking and Insurance: Significance and Role of Banking and Insurance in mobilizing savings, investment, accumulation and economic growth. • Functions and working of banking and insurance companies, Types of Insurance, Insurance concepts: Premium, Claim, Annuity, Surrender, Reserve for Unexpired risk, Reinsurance, Double Insurance. Principles of insurance 	15
III	Regulation and risk management in Banking and Insurance sector: Importance of regulation in the financial sector, Regulatory bodies and their roles, Compliance and governance in financial institutions. Fiscal and Monetary Policy- Meaning Objectives and Components, Quantitative and Qualitative tools of Monetary policy, Recommendations of Narsimham Committee Risk assessment: Types of risk, Risk management strategies Non-performing Asset: Meaning, Types, Provisions of NPA, Calculation of NPA.	15
IV	Trends in Banking and Insurance Trends in banking – Meaning, Benefits to customers, Evolution, Advantages and Disadvantages, Latest technologies and trends Trends in Insurance-Inclusive insurance, Chatbots, digitizing customer experience, mental health insurance Recent Developments in Banking and Insurance industry	15
	Total Hours	60

References -

- Essentials of Business Finance RH. Srivastava, Himalaya
- Management of Financial Institution R. .N. Srivastava, Himalaya
- Investment Management Preeti Singh, Himalaya.
- Corporate Financial Policies and Returns to the Shareholders. N. Balsubramanian

- Modern Banking- R.S. Sayers
- Investment Analysis and Securities in India, V.A. Avadhani, Himalaya
- Life insurance Corporates as Financial Institutions, IIC Associates of America.
- Capital Market in a Planned Economy, NCAERT, Delhi,
- Banking In India. S.G. Panandikar, Worali, Mumbai.
- Indian Financial System (Vol. I & II) B.D. Ghonasgi & Maloti Anagol
- Indian Financial System M.Y. Khan, Tata Mcgrow Hill.
- Financial Institutions in India Vadilal Dagli, Mumbai.
- Financial Institutions in Indian Markets L. M. Bhole, Tata Mcgrow Hill
- Financial Services in India M.Y. Khan, Tata Macgrow Hill.
- Structure of Financial Institutions V,V. Bhatt, Varadeo
- Financial Analysis and Portfolio Management-Graham Dodd & Cotler, Macgrow Hill.
- Globalisation Indian Financial Markets Tandon R.K. Gupta S.L.

Programme Name: Banking and Insurance		Semester: I	
Course Category: Major	Course Category: Major		
Name of the Dept: FY(Banking & Insurance	ee)		
Course Title: Financial Accounting - I			
Course Code: BBA102	Course Level: 4.5		
Type: Theory / Practical			
Course Credit: 2 credits			
Hours Allotted: 30 Hours			
Marks Allotted: 50 Marks			
Course Objectives(CO). (List the course objectives)	ectives)		

Course Objectives(CO): (List the course objectives)

- CO 1. This course will enable the students to combine practical & theoretical knowledge of financial accounting and will provide decision-making skills to the students in the financial analysis context
- CO 2. The students of this course will be active learners & develop awareness of emerging trends in financial accounting.

Course Outcomes (OC): (List the course outcomes)

- OC 1. To equip the learner with fundamental concepts of Book Keeping & Accountancy and impart the knowledge about basic terminologies, concepts of accounting, classification of expenditure & receipts & applicability of several accounting standards.
- OC 2. Learners will be able to understand the worth of unsold inventory while preparing financial statements at the end specific period using periodic & perpetual inventory valuation systems and will be able to understand salient features and vital accounting treatment related to hire purchase accounting.

Description the course:	Basic knowledge of accounting and practical
(Including but not limited to)	decision making, assessment of financial
	transactions and accountability.

Unit No.	Content	Hours
I	Introduction to Accounting & Classifications of Income and	15
	Expenditure	
	 Introduction to Accounting Standards: Meaning and Scope AS 1: Disclosure to Accounting Policies AS 2: Inventory Valuation AS 10: Accounting for Fixed Assets 	

	3. Inventory valuation	
	 -Meaning, Definition -Applicability -Measurement of Inventory -Explanation with Illustrations -Practical problems on FIFO and Weighted Average Method 	
II	4. Hire Purchase Transactions -Meaning -Calculation of Interest -Accounting for Hire Purchase Transactions by Asset Purchase Method Based on Full Cash Price -Journal Entries, Ledger Accounts and Disclosure in Balance Sheet for Hirer and Vendor -(Excluding Default, Repossession and Calculation of Cash Price) 5. Final accounts Introduction to Final Accounts of a Manufacturing Concern manufacturing Account, Trading Account, Profit and Loss Account and Balance Sheet	15
	Total Hours	30

- 1. Introduction to Accountancy -T. S. Grewal-(S.Chand&Co.)
- 2. Financial Accounting M Hanif, A Mukherjee
- 3. Accounting Standards -Institute of Chartered Accountants of India. New Delhi
- 4. Financial Accounting Taxmann's

Programme Name:	B.Com. (Banking & Insurance)	Semester: I	
Course Category: Open E	lective I (OE)		
Name of the Dept: Bankir	ng and Insurance		
Course Title: Business Economics I			
Course Code: BBE103	Course Level: 4.5		
Course Credit: 4	Total Marks: 100		
Course Objectives:			

CO1: To make learners familiar with basic concepts in Business Economics CO2: To make learners aware about concepts of demand and supply

CO3: To give an insight into basic tools of production theories to the students.

CO4: To gain an understanding of the concepts of cost, Break even and different market structures

Course Outcomes:

CO1: Students will understand basic concepts in Business Economics. CO2:

Students will understand the concepts of demand and supply.

CO3: Students will gain the knowledge of production theories.

CO4: Students will be able to explain concepts of cost and Break even and different market structures.

Description the course: (Including but not	Studying business economics concepts with
limited to)	analytical skills enables student to understand
	how businesses operate within various
	economic frameworks. It helps them to grasp
	concepts like supply and demand, revenue
	concepts which are crucial for decision-
	making in business environments.
	Additionally, it provides insights into global
	economic trends and their impact on
	businesses, preparing students for diverse
	career paths in finance, consulting, banking,
	management, and more.

Unit No.	Content	Hours
I	Introduction:	
	Scope and Importance of Business Economics-Objectives of firms-	
	Basic tools- opportunity cost principle- incremental and Marginal concepts. Basic economic relations: equations - Total, Average and Marginal relations - use of Marginal analysis in decision making	
II	Demand & Supply Analysis: The basics of market demand, market supply and equilibrium priceshifts in the demand and supply curves and equilibrium.	15
	Elasticity of Demand, Price Elasticity, Income Elasticity, Cross Elasticity, Promotional Elasticity- Demand Estimation and Forecasting: Meaning and significance methods of demand estimation: survey and statistical methods (numerical illustrations on trend analysis and simple linear regression	
III	Production Analysis:	15
	Production Function: Concept and Types; Concept of Total, Average and Marginal Product; Law of Variable Proportion and Returns to Scale, Isoquant and Producer's Equilibrium; Expansion Path; Economies and Diseconomies of Scale and Economies of Scope.	
IV	Cost Analysis and Market Structure:	15
	Cost Concepts, Short Run Cost Curves,	
	Long Run Cost Curves, Break Even Analysis, Conditions	
	of Equilibrium of a Firm – TR-TC approach and MR-MCapproach.	
	Perfect Competition and Monopoly: Features and Comparison, Monopolistic Competition - Features, Short Run and Long Run Equilibrium, Oligopoly – Features, Collusive and Non-Collusive, Price	
	Leadership and Cartel.	

1. N. Gregory Mankiw, (2015), "Principles of Microeconomics" 7th edition- Cengage Learning.

- 2. Sen Anindya, (2007), "Microeconomics Theory and Applications" Oxford University press, New Delhi.
- 3. Salvator D, (2003) "Microeconomics Theory and Applications" Oxford University press, New Delhi.
- 4. M. L. Jhingan, (2006) "Microeconomics Theory", 5th edition Vrinda Publication (P) Ltd.
- 5. H. L. Ahuja, (2016) "Advance Economics Theory" S. Chand & Company Ltd.
- 6. Paul Samuelson and W. Nordhaus, (2009): Economics, 19th Edition McGrawHill Publications.
- 7. Mankiw M.G (2015), Principles of Micro economics 7th edition Cengage Learning.

Programme Name: Bachelor of Commerce (Banking and Insurance)

Semester: I

Course Category: Vocational Skills Course (VSC)

Name of the Dept: Banking and Insurance Course Title: Principles of Management

Course Code: BBP104 Course Level: 4.5
Course Credit: 02 Total Marks: 50

Course Objectives: Understand the principles and functions of management

Course Outcomes:

CO1: Possess a comprehensive understanding of the functions of management and contemporary management theories

CO2: Acquire a profound understanding of organizational principles, including the concepts and structures, departmentation, delegation, coordination and control

Description:

(Including but not limited to)

The course introduces students to the functions of management. The course elaborates on the importance and process planning and decision-making, organization structures, factors affecting the span of control. The concept of leadership, coordination and controlling is highlighted in the syllabus,

Introduction, relevance, Usefulness, Application, interest, connection with other courses, demand in the industry, job prospects

Unit No.	Content	Hours
I	Introduction to Functions of Management	15
	Definition of Management	
	Management as Art, Science and Profession	
	Traditional Vs Contemporary Management (Henry Fayol, F.W.	
	Taylor, Peter Drucker)	
	(C.K.Pralhad, Mr. Vijay Govindarajan)	
	Planning: Meaning, Importance, Elements, Process, Limitations and	
	MBO.	
	Decision Making: Meaning, Importance, Process, Techniques of	
	Decision-Making	
II	• Organizing: Concepts, Structure (Formal & Informal, Line & Staff	15
	and Matrix), Meaning, Advantages and Limitations	
	• Departmentation: Meaning, Basis and Significance	
	• Span of Control: Meaning, Factors affecting span of Control,	
	Centralization vs Decentralization	
	Delegation: Authority & Responsibility relationship	
	• Directing : Meaning and Process	
	• Leadership: Meaning, Styles and Qualities of Good Leader	
	• Co-ordination as an Essence of Management	
	Controlling: Meaning, Process and Techniques	
	Recent Trends: Green Management & CSR	
	Total Hours	30

References -

- Principles of Management , Ramasamy , Himalya Publication , Mumbai
- Principles of Management , Tripathi Reddy , Tata Mc Grew Hill
- Management Text & Cases , VSP Rao , Excel Books, Delhi
- Management Concepts and OB , PS Rao & NV Shah , AjabPustakalaya
- \bullet Essentials of Management , Koontz II & W , Mc. Grew Hill , New York
- Principles of Management-Text and Cases –Dr..M.SakthivelMurugan, New Age Publications

Programme Name: Bachelor in Banking and Insurance	Semester: I
Course Category/Vertical: Skill Enhancement Course (SEC)	

Name of the Dept: FY (Banking and Insurance)

Course Title: Quantitative Methods – I

Course Code: BBQ105 Course Level: 4.5

Type: Theory / Practical

Course Credit: 2 credits (1 credit = 15 Hours for Theory or 30 Hours of Practical work in

a semester)

Hours Allotted: 30 Hours Marks Allotted: 50 Marks

Course Objectives(CO): (List the course objectives)

- CO 1. This course will enable the students to combine practical & theoretical knowledge of Statistic & Mathematics
- CO 2. It will provide fundamental basic knowledge of statistical techniques as applicable to business.

Course Outcomes (OC): (List the course outcomes)

- OC 2. Organize data using frequency distributions, graphically using histograms, frequency polygons. Calculate central tendencies like mean, median and mode and recognise the applicability of these in relevant section of banking.
- OC 3. Apply various measures of dispersion. Understand covariance, correlation and regression. Understand basics of Insurance, Calculation of age, Premiums, Bonuses, Maturity Value of the Policy. Claim Calculation and Surrender Value.

Description the course:	It provides basic knowledge of statistical
(Including but not limited to)	techniques as applicable to Banking and
	Insurance sector. Course provides statistical
	literacy, Essentials for conducting research
	effectively, proficiency in course can enhance
	career prospects in numerous fields. Provides
	a foundation for lifelong learning in fields
	where data analysis and statistical reasoning
	are continuously evolving.

Unit No.	Content	Hours
I	INTRODUCTION, ORGANISING, DATA, FREQUENCY DISTRIBUTION, DATA REPRESENTATION Organizing Data, Frequency Distribution, Measure of Central tendency, Org Data, preparation of frequency distribution graphical and diagrammatic representation histogram, frequency polygon. MEASURES OF CENTRAL TENDENCIES Definition of Averages and objective of Averages Types of Averages. Arithmetic mean, Geometric Mean, Harmonic Mean and its advantages, Disadvantages and usages, mode, median, quartiles, deciles and percentiles for both grouped as well as ungrouped data. MEASURES OF DISPERSION Concept and idea of dispersion. Various measures Range, quartile deviation, Mean Deviation, Standard Deviation and corresponding relative measure of dispersion. Geographical representation and utility of various is measure of Dispersions.	15
II	CO-VARIANCE, CORRELATION AND REGRESSION Meaning, definition and Application of covariance, concept of correlation. Rank correlation, regression concept, relationship with correlation, Method od Least squares. INSURANCE Meaning, Objective, Purpose and need for Insurance. Fundamentals of Insurance Calculation of age, Premiums, Bonuses, Paid up value of a policy, Maturity Value of the Policy. Claim Calculation and Surrender Value	15
	TOTAL HOURS	60

- Mathematics for Economics & Finance by Martin Anthony & Norman Biggs.
- Fundamentals of Statistics D. N.Elhance,
- Statistical Methods S.G. Gupta (S. Chand &Co.
- Statistics for Management Lovin R. Rubin D.S, (PrenticeHall ofIndia)
- Statistics Theory, Method & Applications D.S.Sancheti & V. K.Kapoor.
- Modern Business Statistics (Revised)-B. Pearles & C.Sullivan -Prentice Hall ofIndia.
- Business Mathematics & Statistics : B Aggarwal, AneBook Pvt.Limited
- Business Mathematics : D C Sancheti & V K Kapoor, Sultan Chand &Sons
- Business Mathematics: A P Verma, Asian Books Pvt.:Limited.
- IRDA: IC.33
 - Fundamentals of Applied Statistics: S G Gupta and V KKapoor, Sultan Chand &Co

Programme Name:	Programme Name: F.Y.B.Com. (Banking & Insurance) Semester:I			
Course Category:	Course Category: Ability Enhancement Course (AEC)			
Name of the Dept	Name of the Dept : Banking and Insurance			
Course Title: Corporate Communication—I				
Course Code:	BBC106	Course Level: 4.5		
Course Credit:	2	Total Marks: 50		
Course Objectives	A £4	asful completion of the course the lea	ونظ موسوطسم وعرواطو وطالوابووطو سوسس	

Course Objectives: After successful completion of the course the learner should be able to enhance his Speaking, Listening and Writing and Reading Skills To meet the challenges of the world.

Course Outcomes:

- 1. To enhance their language proficiency by providing adequate exposure in Reading, Writing and Listening Skills.
- 2. To enable the students to develop soft skills such as public speaking and conversational skills.

Description the course (Including but	Communication today is your important both
Description the course: (Including but	Communication today is very important both
not limited to)	in the business world and in private life.
	Successful communication helps us to
	overcome diversities, build trust and respect,
	and share creative ideas and solve the
	problems. There are several benefits that
	effective workplace communication provides
	an organization. These benefits include:
	reduce conflict, improve client relations,
	improve productivity, healthy workplace
	culture, strengthen team building, increase
	innovation etc.

Unit No.	Content	Hours
I	Basic Language Skills: Grammar a) Articles, prepositions, conjunctions b)	15
	Transformation of Sentences (Simple, Compound, Complex) c) Tenses d)	
	Subject-Verb agreement e) Direct and Indirect Speech	
	Formal and Informal Communication in Spoken English: Difference	
	between	
	Formal and Informal Communication. Reading Skills: Types of reading – skimming and scanning, Reading –	
	examples Newspaper/ Magazine article, documentary, advertising copy, Press	
	release in English, Hindi or Marathi.	
	Listening Skills: Listening Process, Classification of Listening, Purpose of	
	Listening, Common Barriers to the Listening Process, Measures to Improve	
	Listening, Listening as an important Skill in Work Place.	
	Paragraph Writing: Developing an idea, using appropriate linking devices,	
	Cohesion and Coherence etc.	
II	Public Speaking in English: Techniques to master Public Speaking	15
	Skills, Drafting and Presenting a speech in Formal and Informal	
	Gatherings.	
	Conversation Skills: Opening a Conversation, Introducing oneself,	
	introducing others formally and informally, Building a conversation,	
	Closing a Conversation, Group Conversations	
	Speaking at an Event: compering an event, Introducing guests,	
	Proposing a vote of thanks.	
	Business Correspondence: Job Applications with Resume, Right to	
	Information Letters, Letter of Acceptance of Job Offer, Letter of	
	resignation.	
	Summary Writing: Identification of main and supporting/ sub points,	
	Presenting these in a cohesive manner.	
	Total Hours	30
	Total mours	30

- 1. Handbook of practical communication by Chrissie Wright .
- 2. Communication skills by Leena Sen.
- 3. English Grammer and Composition by Rajendra Pal
- 4. English Conversation Practice by Grant Taylor
- 5. Effective English Communication by Mohan Krishna
- 6. Better application for better jobs by M. R. Sethi.

Programme Name:	F.Y.B.C	om. (Banking & Insurance)	Semester: I
Course Category: Va	lue Educa	ntion Course (VEC)	
Name of the Dept: B.	Com. (Bar	nking & Insurance)	
Course Title: Information Technology in Banking & Insurance - I			
Course Code: BBI107 Course Level: 4.5			
Course Credit: 02 Total Marks: 50			
Course Objectives:			

- **CO 1.**To acquaint how technology and business work together & the basics of payments done using technology.
- **CO 2.**To Illustrate use computer practically & to help the students Acquaint the security to be taken care of when technology is in hand.

Course Outcomes:

- **OC 1:** The modules help students to get familiar with the concept of Electronic Commerce its Architectural Framework, Media convergence, Applications, Market forces influencing the I-way with its Components and the Technology behind the web, Security and the Web.
- OC 2: They are also taught evolution of e-banking in India with Legal framework for e-banking, Electronic Payment System its types (Digital Token-based EPS, Smart Card EPS, Credit Card EPS.).

Description the course:

This course is developed for the students in order to gain the knowledge regarding the I.T Concepts and factors which leads them to be a computer oriented person in their career. Introduction, relevance, Usefulness, Application, interest, connection with other courses, demand in the industry, job prospects etc.

Unit No.	Content	Hours
I	Introduction to Electronic Commerce , E-Banking & E-Payment:	
	Chp:1- Electronic Commerce: E-Commerce Framework, E-Commerce and media convergence, anatomy of E-Commerce Applications, E-Commerce Consumer and Organization Applications, Architectural framework of E-Commerce, WWW and its architecture, hypertext publishing, Technology behind the web, Security and the Web.	15

	Chp:2- E-Banking: Meaning, definition, features, advantages and limitations- core banking, the evolution of e-banking in India, Legal framework for e-banking. Chp:3- E-Payment: Definition of E-payment, Types of Electronic	
	Payment Systems, Digital Token-based EPS, Smart Card EPS, Credit Card EPS, Risk in EPS, Designing a EPS	
П	MS-Office: Packages for Institutional Automation & its Applications: Chp:4- MS-Word: Usage of smart art tools, bookmark, cross-reference, hyperlink, mail merge utility and converting word as PDF files.	
	Chp:5 MS-PowerPoint presentation: Internal links between slides, hyperlinks, embedding multimedia content onto the slides (video/audio/stylish text), slide animation, timer, creating new presentation by existing theme, import online themes, creating a template of presentation, save and run the slide show.	15
	Chp:6- Application in Banking and Insurance Sector – Calculation of Interest, Calculation of Instalment, Calculation of Cash Flow, Calculation of Premium, Calculation of risk coverage in Insurance and Reporting.	
	Total Hours	30

- Frontiers of E-Commerce- by Ravi Kalakota, Andrew B. Whinston- Pearson Education.
- E-Commerce by David Whitely.
- Computers and Banking- by Sony and Agarwal.
- Microsoft Office Professional2013-Step by step.

Programme Name: B.B.I.	Semester:I			
Course Category/Vertical: Indian Knowledge System (IKS)				
Name of the Dept: B.Com (Banking and	d Insurance)			
Course Title: Indian Ethos in Managem				
Course Code: BBK108	Course Level:4.5			
Type: Theory				
Course Credit: 2 credits (1 credit = 15 H	Hours for Theory or 30 Hours of Practical work in a			
semester)	·			
Hours Allotted: 30 Hours				
Marks Allotted: 50 Marks				
Course Objectives(CO): (List the course	objectives)			
CO 3. To understand the concept of Indian E	Ethos in Management			
	CO 4. To link the Traditional Management System to Modern Management System			
CO 5. To understand the Evolution of Learning Systems in India				
Course Outcomes (OC): (List the course outcomes)				
OC 4. The students learn to inculcate the Ind	lian values in Modern business world			
OC 5. The students will acquire the knowled	OC 5. The students will acquire the knowledge about change in Indian learning system			
Description the course:	Introduction, relevance, Usefulness,			
(Including but not limited to) Application, interest, connection with other				
courses, demand in the industry, job prospects				
etc.				
Introduction to Indian ethos, Traditional				
Management System to Modern Management				
System, Ethics and values in Business, Indian				
Approaches to Leadership, Motivation and				
learning, Seven spiritual law of karma				

Unit No.	Content	Hours	
I	 Indian Ethos Indian Ethos Meaning, Features, Need, History, Relevance, Principles Practiced by Indian Companies, Requisites, Elements, Role of Indian Ethos in Managerial Practices Management Lessons from Scriptures: Management Lessons from Vedas, Management Lessons from Mahabharata, Management Lessons from Bible, Management Lessons from Quran, Management Lessons from Kautilya's Arthashastra Indian Heritage in Business, Management, Production and Consumption. Ethics v/s Ethos Indian Management v/s Western Management 	15	
	 Work Ethos: Meaning, Levels, Dimensions, Steps, Factors responsible for Poor Work Ethos Values: Meaning, Features, Values for Indian Managers, Relevance of Value Based Management in Global Change, Impact of Values on Stakeholders: Employees, Customers, Government, Competitors and Society. Values for Managers, TransCultural Human Values in Management and Management Education, Secular v/s Spiritual Values in Management, Importance of Value System in Work Culture 		
II	Indian approaches in Leadership, Motivation and learning Leadership • Meaning, Contemporary Approaches to Leadership, Joint Hindu Family Business – Leadership Qualities of Karta Motivation • Meaning, Indian Approach to Motivation, Techniques Indian Systems of Learning Learning: Meaning, Mechanisms • Gurukul System of Learning: Meaning, Features, Advantages, Disadvantages • Modern System of Learning: Meanings, Features, Advantages, Disadvantages, Distinguish between Gurukul and modern learning. b) Karma: • Meaning, Importance of Karma to Managers, Nishkama Karma	15	

•Seven spiritual law of karma.	
Corporate Karma: Meaning, Methodology, Guidelines for good	
Corporate Karma	
c) Self-Management: Personal growth	
Personality Development: Meaning, Determinants	
Total Hours	30

R Nandagopal, Ajith Sankar RN: Indian Ethics and Values in Management, Tata Mc Graw Hill

- Bhatta, S.K., Business Ethics & Managerial Values.
- Dave, Nalini V: Vedanta and Mana
- Chakraborty, S.K.: Foundation of Managerial Work-Contributions from Indian Thought, Himalaya Publication House, Delhi 1998
- Chakraborty, S.K.: Managerial Effectiveness and Quality of Work life Indian Insights, Tata McGraw Hill Publishing Company, New Delhi 1987
- •Biswanath Ghosh, Ethics In Management and Indian Ethos, Vikas Publishing House, 2009
- Joseph Des Jardins, An Introduction to Business Ethics, Tata Mc Graw Hill, 2009
- S K Chakraborty, Management by Values, Oxford University Press, New Delhi, 200

Scheme of Examination

Scheme of Examination

Course with Credit	External Examination	Internal Examination	Total
Credit 4	60 marks	40 marks	100 marks
Credit 2	30 marks	20 marks	50 marks

Internal Examination Structure

Internal examination	40 marks	20 marks
Project Presentation/Case Study /Quiz/GroupDiscussion	10 marks	5 marks
Assignment/Active class Participation/Attendance	10 marks	5 marks
Class test	20 marks	10 marks
Total	40 marks	20 marks

Structure for Class Test

For 20 marks	
Q1. Objective (all compulsory)	5 Marks
(Fill in the blanks / True or False / Match the Following)	
Q2. Answer in one or two sentences (all compulsory)	5 marks
Q3. Answer the following questions (any two out of 3)	10 marks (5 marks each)
For 10 marks	
Q1. Answer the following questions (any two out of 3)	10 marks

External Examination

Q. No.	External	Marks: 60
Q .1	Answer the following questions	15 Marks
(From Module 1)	A	
	В	
	OR	
	C	
	D	
Q. 2	Answer the following questions	15 Marks
(From Module 2)	A	
	В	
	OR	
	C	
	D	
Q. 3	Answer the following questions	15 Marks
(From Module 3)	A	
	В	
	OR	
	C	
	D	
Q. 4	Answer the following questions	15 Marks
(From Module 4)	A	
	В	
	Or	
	C	
	D	

Question of 15 marks can be further sub-divided into questions of 5/5/5, 8/7 or 10/5

Q. No.	External	Marks: 30
Q .1	Answer the following questions	15 Marks
(From Module 1)	A	
	В	
	OR	
	C	
	D	
Q. 2	Answer the following questions	15 Marks
(From Module 2)	A	
	В	
	OR	
	C	
	D	

Question of 15 marks can be further sub-divided into questions of 5/5/5, 8/7 or 10/5

Members of Department B.Com (Banking & Insurance)

Names of the members	Designation	Signature
Dr. Kinjal Gosai	In-charge B.Com (Banking and Insurance)	
Dr. Yogeshwari Patil	SFC Coordinator	
Ms. Shilpa Shelar	Member	
Ms. Namrata Sawant	Member	
Ms. Siddhi Phatak	Member	
Ms. Darshana Sawant	Member	
Dr. Mugdha Bhadkamkar	Member	